Receivership Schools ONLY

Quarterly Report #1: July 1, 2016 to October 30, 2016

School Name	School BEDS Code	District	Lead Partner or EPO	website:	ik to where this report will be posted on the : /hich plan below applies:		
Enrico Fermi School #17	261600010017	Rochester City School District		SIG/SIF SIG Cohort: 4.0 Model: Transformation			SCEP
Superintendent/EPO	School Principal	Additional District Staff working on Program Oversight		Grade Configuration	% ELL	% SWD	Total Enrollment
Barbara Deane- Williams	Caterina Leone-Mannino February 2015; half-time July 2015; full-time	Sandra Simpson, Chief of Receivership Schools Kirstin Pryor, School Ambassador, Office of School Innovation		ргеК - 8	26.7%* *internal Data Warehouse (SPA)	15.3%* *internal Data Warehouse (SPA)	659* *internal Data Warehouse (SPA)

Executive Summary

Please provide a *plain-language summary* of this quarter in terms of implementing key strategies, engaging the community, enacting Receivership, and assessing Level 1 and Level 2 indicator data. The summary should be written in terms easily understood by the community-at-large. Please avoid terms and acronyms that are unfamiliar to the public, and limit the summary to <u>no more than 500 words</u>.

Enrico Fermi School #17 continues to move toward its vision, and has put systems and structures in place that support students and that are changing the culture; there is a decidedly different feel to the building. Despite only meeting a third of the Year 1 targets, last year's data show some academic growth, and the school has organized strategically for success as a community school. However, the overarching concern is one of time; the needs are so great, the starting point was so low, and even the right strategies take time to pay dividends in performance scores 3-8. While we are making gains in a more positive school climate, teacher collaboration, and more engaging instruction, we are deeply struggling with the intense needs of our special class population (which has grown), temporary bilingual special education placements, and new students with severe behavioral challenges. As we enter this second year in Receivership, we are optimistic about the likelihood of making School 17 a school where students thrive, but candid in our concerns about not meeting all our metrics this year.



A schoolwide emphasis on restorative practices—proactive relationship and community building, and responsive mediations and re-entry conferences—coupled with an enhanced multi-tiered system of social-emotional supports is resulting in improved climate. Referrals, incidents and suspensions are all down dramatically; almost two-thirds fewer than there were at this time last year. The school is using its Incident Reduction Plan to coordinate tracking of supports and push active progress monitoring internally. A recent "Bright Spot" walk / appreciative inquiry found that students and teachers alike were near universal in reporting high-levels of awareness about the increased social-emotional supports, and critically, an increasing orientation toward peaceful conflict resolution.

Academic progress is driven through a systemic approach to intervention, utilizing expanded learning time to offer every child a daily "What I Need" time. To strengthen core instruction, refined systems for instructional leadership and improvement are in place this year. Teacher leaders support grade bands, meeting with the principal twice a week and then facilitating grade level collaboration time, and modeling / coaching in classrooms. Literacy and math instruction continue to be the focus, and engaging students through more project-based learning in the humanities is an emphasis this year as well. The infusion of a new ELA program to support the bi-lingual classrooms provides unifying materials. While academic progress is slow, practices begun last year did result in growth, particularly in primary grades.

The school has hired a community school site coordinator, under the auspices of a lead agency, Coordinated Care Services, Inc. The agency is developing an approach to the needs and asset assessment and the site coordinator is making inroads in establishing the new communication and coordination structures, a daunting task when two organizations collaborate. The school continues to foster strategic linkages to existing community networks and is working to integrate existing committees and workgroups into a cohesive approach. Current decisions about applying for sources of long-term funding are underway with partner agencies. School 17 continues to play a key role in shaping the larger community's framework for the community school strategy as well.

Overall, School 17 is a much more stable school community than it was last year, with many of the parts moving synergistically. There remain challenges—placement of high-needs classrooms and students for example—that work at cross-purposes to the intent to stabilize and move forward quickly. All in all, however, the school is better equipped than it was last year to meet social-emotional needs and to support students to academic growth.

<u>Attention</u> – This document is intended to be completed by the School Receiver and/or its designee and submitted electronically to <u>OISR@NYSED.gov</u>. It is a self-assessment of the implementation and outcomes of key strategies related to Receivership, and as such, should <u>not</u> be considered a formal evaluation on the part of the New York State Education Department. This document also serves as the Progress Review Report for Receivership schools receiving School Improvement Grant (SIG) or School Innovation Fund (SIF) funds. Additionally, this document serves as the quarterly reporting instrument for Receivership schools with School Comprehensive Education Plans (SCEP). The Quarterly Report in its entirety <u>must be posted</u> on the district web-site.



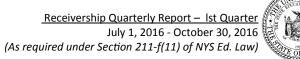
<u>Part I</u> – Demonstrable Improvement Indicators

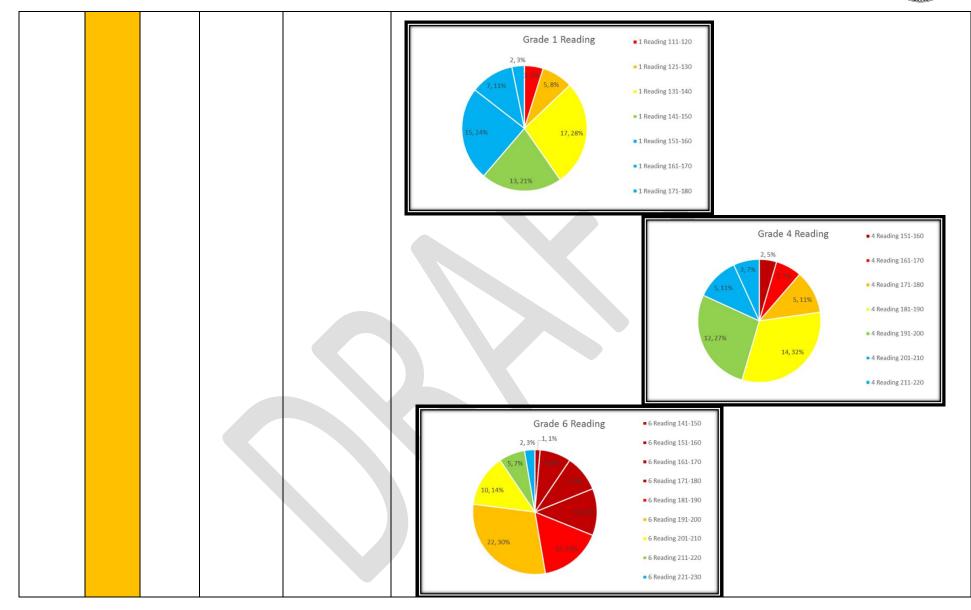
Please list choose to	<u>send us da</u>	ta docume	nts that you rei	rerence, simply send	a sample page or example, rather than the entire document. Your analysis of your data is the focus.
Identify Indicator	Status (R/Y/G)	Baseline	Target	What means did you use to measure whether or not you were making progress on meeting this target?	What was the outcome during this quarter?
Make					
yearly progress					
School Safety	Yellow	57	<6, or 15% reduction = 48	VADIR reporting Internal Data Warehouse, SPA School 17 has instituted new systems (online referral tools, bi- weekly partner meetings) to monitor multi- tiered social- emotional supports.	At the time of writing, School 17 has recorded 8 serious incidents (7 "07 Assault with Physical Injury", 1 "08 Reckless Endangerment). To date, there have been 120 incidents, resulting in 41 students being suspended a total of 50 times. These numbers represent a 68% reduction over last fall (see charts). Furthermore, the average length of suspension is down by about a day this year. These promising trends are a result of a commitment to restorative practices and a well-crafted multi-tiered system that increases strategic access to social emotional supports. It includes a universal layer with Responsiv Classroom implementation and community building structures such as Morning Meetings and School- wide Morning Meetings. It also includes levels of supports and interventions, coordinated across providers, and outlined in the recently submitted Incident Reduction Plan. In addition, the school

Receivership Quarterly Report – Ist Quarter July 1, 2016 - October 30, 2016 (As required under Section 211-f(11) of NYS Ed. Law)



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					principal and team are reporting to SED on the IIRP on the 15 th of each month more aggressive approach to Suspensions by M progress monitoring and adjustment.		y to enable a
					Challenges clearly remain; The majority of serious incidents have been generated by students enrolled in the new 6/7th grade 12:1:1 section. Overall, 60% of suspensions are generated by 7 th and 8 th graders. This underscores the continuing challenges relating to Receivership powers regarding the special education continuum and placement.	11 May 10 April 12 J	<ul> <li>2016-2017</li> <li>2015-2016</li> <li>2014-2015</li> <li>2013-2014</li> <li>2012-2013</li> </ul>
					• Fall NWEA results show that <b>22% of students are projected to score</b> <b>a Level 2 or above</b> . This projection has us exactly hitting our		% At/Above
					progress target, and we note that it is encouraging to see, before a	Grade	National Norm 20.6
3-8 ELA					year of intervention and instruction. However, given that these are projections and that we know our student needs from digging into	<u>к</u> 1	20.8
All			42%, or	NWEA scores	the data, we assess this as orange.	2	11.3
Students	orange	19%	+3%age points =	and projections		3	23.4
Level 2 &			22%		• 16% scored at or above the national norm for their grade level; grade breakdown in shown in the table. School 17 has further	4	20.5
above					mapped the span of RIT bands at each grade level (samples shown	5	14.0
					below) and in a visible data wall in the teacher collaboration room.	6	9.3
					These show pockets of relative strength in grades 2 and 4 and more worrisome baselines such as grade 6.	7	16.2
					wornsome baselines such as grade o.	8	13.8







					Fall NWEA results show that 19% of students are projected to score a Le	vel 2 or abov	<b>e</b> . This is <b>just</b>
				NWEA scores	<b>below</b> our progress target.		% At/Above
3-8 Math					13% of students met the grade level norm, ranging from almost a third in 2 nd and 4 th grades to single digits in the middle school. School 17 has	Grade	National Norm
All					analyzed the data in the same way shown above with reading, to give	K	13.2
Students			41%, or +3%age		teachers a sense of the span within each grade.	1	22.4
Level 2	red	17%	points =	and projections		2	29.5
and			20%			3	10.9
above						4	29.6 6.5
						6	1.4
						7	4.6
						8	
3-8 ELA All Students MGP	orange	49.81	50.72, or +1%	No measure	The 1516 MGP was 43. There is no specific way to track this during the year, beyond the NWEA a discussed above.	nd progress	nonitoring
3-8 Math All Students MGP	red	49.73	51.17, or +1%	No measure	The 1516 MGP was 44. There is no specific way to track this during the year, beyond the NWEA a discussed above.	nd progress	nonitoring
Grades 4 and 8 Science All Students Level 3 and above	red	36%	47%, or +3%age points = 50%	Progress reports and report cards in Science	There is no concrete way to progress monitor in this content area at this interim and report card grades, recognizing that these are not predictive intentional effort to provide widened access to Livign Environment in 8 th year remains on ELA and math instruction, there is an emerging emphasis which will help to deepen the application level of science content.	of test result grade. While	s. It also has made the focus this

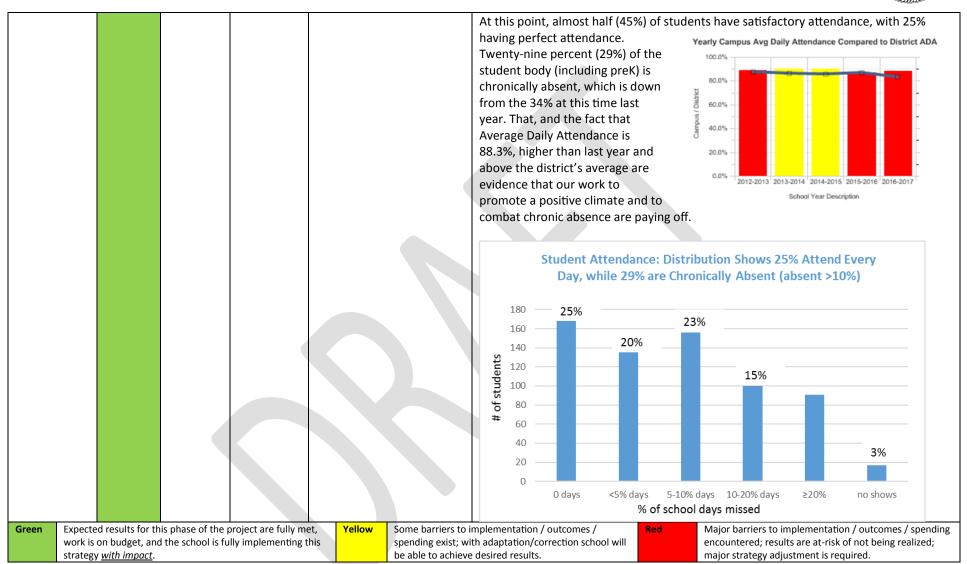


	Please list the school's Level 2 indicators and complete all columns below. This information provides details about the likelihood of meeting the established targets. If you							
choose to send	us data do	cuments that	<u> </u>		r example, rather than the entire document. Your analysis of your data is the focus.			
ldentify Indicator	Status (R/Y/G)	Baseline	Target	What means did you use to measure whether or not you were making progress on meeting this target?	What was the outcome during this quarter?			
Plan for and implement Community School Model	Green	n/a	rubric	The community site coordinator is working toward the implementation plan, which is also informed by the rubric used for this indicator. Regular meetings to review progress toward milestones such as the asset and needs assessment.	This quarter has seen the hire of the full-time community schools site coordinator, through the formalized lead agency Coordinated Care Services, Inc. The main work for this quarter includes building relationships and beginning to establish communication and data systems so that family desires and needs can be met in a coordinated way. The workplan is being developed, and the specifics of how to best structure the site coordinator role are being worked out. While aspects of preliminary needs assessment have already been done over the past year, the formal needs assessment, through the framework of asset-based community development, is being designing and will be launched shortly. In reflecting for this report, the need to establish a set schedule of monthly partnership meetings to review and refine service delivery, convened and facilitated by the site coordinator, was identified.			
3-8 ELA Hispanic Students Level 2 and above	Orange	20%	41%, or +3%age points = 23%		Fall NWEA projects that 18% of this subgroup will score Level 2 and above, which would be below our progress target.			
3-8 ELA LEP Students Level 2 and above	red	15%	24%, or +2%age points = 17%	Use NWEA projections, subgroup, Jing will provide.	Fall NWEA projects that 4% of this subgroup will score Level 2 and above, which would be significantly below our progress target. This metric is further challenging due to new placements of bilingual students with IEPs from Puerto Rico or other states, which are considered TEMP placements until further evaluation is complete.			
Providing 200 Hours of Extended Day	Green		rubric	RCSD has utilized the National Center for Time & Learning's framework and progress monitoring tools to ensure strategic use of the expanded hours. This	The school day is running from 9 – 4:30 for all students, which far exceeds the state mandated five hour days. This additional time is strategically used, following the NCTL's framework, to provide very targeted intervention (What I Need) time informed by frequent data cycles, as well as job-embedded teacher collaboration time. Over the past year and a half, School 17 has improved on the progress monitoring.			



			framework is also aligned	Steps have been taken to further strengthen implementation this quarter. Notably,
			to the rubric for this	some of the additional time has been devoted to proactive restorative / social-
			indicator.	emotional practices, through daily Morning Meetings in classrooms and weekly school-
				wide gatherings. Additionally, many of the services provided in an integrated manner
			School schedule shows the	throughout the school day by community partners have been better coordinated and
			additional hours.	deployed through the multi-tiered system of supports.
				School 17 has made efforts to increase the level of student choice in enrichment during
				the first quarter, and the community site coordinator is now convening students to
				have them generate interesting proposals for enrichment offerings for the rest of the
				year.
				Furthermore, for the first time, the school is running a student election and launching a
				Student Council this fall.
	green	rubric	District data systems track	The District and school already have systems in place to track and review chronic
			chronic absence daily and	absence lists regularly, for the purpose of intervening. At 17, there are multiple layers
			flag the number of	of attack—1) globally building a climate where students want to be and where
			students chronically absent	attendance is celebrated; 2) implementing protocols whereby classroom teachers and
			(defined as missing 10% of	grade level teams review attendance data and chronically absent students and
			days) and severely absent	problem solve attendance; and 3) a detailed workplan for Attendance Champions. The
			(missing 20% or more).	Champions include parent liaisons, support staff and AmeriCorps members and they
			This is refreshed nightly,	follow a daily protocol for following up on a student after they have missed one day of
			enabling schools to	school. This team progresses through levels of outreach and intervention with teachers
			monitor and intervene.	and with families as needed, and is spearheaded by the parent liaison and the
				community school site coordinator. Students who are chronically absent present a
Chronic			School 17 has internal	perfect intersection between this indicator and the community school strategy, as the
Absenteeism			progress checks built into	process of removing barriers to attendance involves family and community supports.
			schedule of meetings.	





### Part II - Key Strategies



#### Key Strategies

Identify and analyze the implementation of all key strategies used this reporting period that are *not described above*, but are part of the approved SCEP, SIG or SIF plan.

Identify	v key strategy.	Status (R/Y/G)	Analysis of evidence supporting QR#1 status in reaching the goal identified in the plan. If you need to make a course correction during QR#2, please describe.
1.	Dual Language		The continued work to build a school culture that values both English and Spanish, that promotes language development and that builds a shared school culture is evident. All signage in the school is posted in both languages, there is an alternating "language of the day," the principal presented the Receivership hearing in both languages and there is a new reading series (Journeys) in place so that both strands can use the same common texts. There has been a hiccup in progress monitoring, as a result of a District "upgrade" to AimsWeb Plus, which did not provide the assessment tool in Spanish. As a result, the school is going to use the Houghton-Mifflin progress monitoring tool for bilingual students for this year. This intentional valuing of both cultures is having an impact on culture and climate as well—there has been a reduction in racially charged fights this year.
2.	SEL Culture / Climate		Please see the discussion above.
3.	Community School		Please see the discussion above.
Green	met, work is on budget, and the school is fully e		plementation / outcomes / spending on/correction school will be able to ults. Major barriers to implementation / outcomes / spending encountered; results are at-risk of not being realized; major strategy adjustment is required.



#### Part III – Community Engagement Team and Receivership Powers

	unity Engagement Team (CET) e the type, nature, frequency and outcomes of meetings conducted this quarter by the CET and its sub-committees that may be charged with addressing specific							
	ents of CET Plan. Describe outcomes of the CET plan implementation, school support, and dissemination of information.							
Status (R/Y/G)	Analysis/Report Out							
	The school is currently reviewing options for how to make the most effective use of the Community Engagement Team, especially as the community school structure emerges. The current thinking is that three functioning groups / structures (Community Schools Leadership Team, Neighborhood Safety Net, and Community Partners) combine to form the CET. This team them would work in partnership with School-based Planning Team to steer and monitor the overall improvement path for School 17.							
Powers	<u>s of the Receiver</u>							
	s of the Receiver e this quarter's use of the School Receiver's powers (pursuant to those identified in CR §100.19). Discuss the goals and the impact of those powers.							
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# Part IV – Instructional Technology Plan

#### Instructional Technology Plan

Describe the current status of the implementation of the District Technology Plan pertinent to this school, as well as the use of technology in classrooms.

Key Components	Status (R/Y/G)	Analysis of evidence supporting QR#1 status in reaching the goal identified in the plan. If you need to make a course correction during QR#2, please describe.
1.		Although we have embarked on our Digital Transformation we are still awaiting the Smart Bond Funding. The application is under review and we expect funding to



	Current status of the District Technology Plan pertinent to this school			arrives, schools will see a significatevelopment has been created an	nt increa d offerii elopmen	the 2016-2017 school year. As funding ase in student devices. Tailored professional ngs are commencing during the 2016-2017 It series "Ready, Set, Go" is mandatory for
2.	Use of technology in the classroom			school year, when the anticipated	technol	ned for roll-out in the second half of the ogy supports are available through SMART in all classrooms, yet minimally as student
Green	Expected results for this phase of the project are fully met, work is on budget, and the school is fully implementing this strategy <i>with impact</i> .	spending		iers to implementation / outcomes / exist; with adaptation/correction school e to achieve desired results.	Red	Major barriers to implementation / outcomes / spending encountered; results are at-risk of not being realized; major strategy adjustment is required.

# <u>Part V</u> – Budget

Budget Analysis		
The LEA/school should propose expenditures that are provide appropriate and complete required budget e		necessary to support the identified Receivership school's initiatives and goals. The LEA/school should ed below.
Expenditures	Status(R/Y/G)	If expenditures from the approved 16-17 FS-10 and Budget Narrative are on target, describe their impact with regard to the implementation of the plan. If there is a challenge with expenditures, discuss the course correction to be put in place for QR#2.
		The expenditures in all codes are on track and being spent down in ways that contribute to the impacts discussed above. For example, the teacher salaries support the intervention, enrichment and embedded collaboration aspects of expanded day, while the contract contributes to the restorative practice support in the building. We expect a small amendment as the year progresses to reconcile actual salaries and maximize the use of grant funds.



### Part VI: Best Practices (Optional)

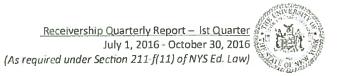
#### **Best Practices**

The New York State Education Department recognizes the importance of sharing best practices within schools and districts. Please take this opportunity to share one or more best practices currently being implemented in the school that has resulted in significant improvements in student performance, instructional practice, student/family engagement, and/or school climate. It is the intention of the Department to share these best practices with schools and districts in Receivership.

List the	e best practice currently being implemented in the school.	Describe a best practice in place this quarter in terms of its impact on the implementation of the plan. Discuss the analysis of evidence to determine its success. Discuss the possibility of replication in other schools.
1.	Multi-tiered system of social-emotional support, including differentiated places for students to access a variety of supports in response to variations in behaviors.	The school has a continuum of "places" where students can access immediate supports to help recover, reflect, build self-regulation and empathy and take necessary steps to repair harm done. Students can be seen in the Help Zone, in the Restorative Room, or in a tier of other support offices. In each, the staff/partner staff is working with consistent messages an tools to support students through this process. The school has created an integrated tracking form so that all parties and administrators can monitor supports. The school also uses a process whereby students can ask for this help, and adults and students report that there is more of an orientation to request mediations, and try to resolve problems than there has been in the past. A recent "Bright Spot Asset Inventory" surfaced a widespread groundswell of support for these new structures and their effectiveness; this is also underscored by the improving disciplinary numbers.
2.	Attendance Champions and chronic absence work	By articulating a clear workplan for Attendance Champions and a system of monitoring and intervention, chronic absence is declining and overall attendance is improving. See attached artifact for the documentation of the Champions' role and procedures used.
3.		

### Part VII - Assurance and Attestation

By signing below, I attest to the fact that the information in this quarterly report is true and accurate to the best of my knowledge; and that the all requirements with regard to public hearings and the Community Engagement Teams, as per CR§ 100.19 have been met.



Name of Receiver (Print):	Barbara	Deane-	Williams
Signature of Receiver:	$\int dt$	Ph)	- pr
Date: 11/7/14		/	<u> </u>

By signing below, I attest to the fact that the Community Engagement Team has had the opportunity to provide input into this quarterly report and has had the opportunity to review, and update if necessary, its 2016-2017 Community Engagement Team plan and membership.

Name of CET Representative (Print): KARLA Jarla & Boin Signature of CET Representative: ____ 2016 Date: ____ 11 31 Name of SBPT Representative (Print): ebo Jack Vebora Signature of SBPT Representative: Date: